

Services Committee - Service Delivery Budget  
 Saltash Town Council  
 As at 31st May 2022

| Account   | Actual Received/ Spend 2021/22 | EMF Balances B/F 2021/22 | To/From Reserves & Budget Virements 2022/23 | Budget 2022/23   | Actual Received/Spend YTD 2022/23 | Actual Funds To Receive/ Available to Date 2022/23 | Notes | Budget 2023/24   | Budget 2024/25   | Budget 2025/26   | Budget 2026/27   |
|---|--------------------------------|--------------------------|---|------------------|-----------------------------------|--|-------|------------------|------------------|------------------|------------------|
| <b>Service Delivery Operating Income</b>                          |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| <b>Service Delivery Income</b>                                    |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| <b>Grounds &amp; Premises Income</b>                              |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 4500 SE Allotment Rents   | 3,328                          | 0                        | 0   | 3,300            | 3,332                             | (32)   |       | 3,383            | 3,467            | 3,554            | 3,643            |
| 4510 SE Public Footpath Grant                                     | 1,526                          | 0                        | 0   | 1,564            | 1,573                             | (9)  |       | 1,603            | 1,643            | 0                | 1,727            |
| 4511 SE Christmas Event income                                    | 0                              | 0                        | 0   | 0                | 0                                 | 0  |       | 0                | 0                | 1,684            | 0                |
| 4512 SE Misc Income Grounds & Premises                            | 104                            | 0                        | 0   | 0                | 13                                | (13)   |       | 0                | 0                | 0                | 0                |
| 4523 SE Service Delivery Income - Seagull Bags                    | 1,332                          | 0                        | 0   | 1,753            | 149                               | 1,604  |       | 1,797            | 1,841            | 1,888            | 1,935            |
| <b>Total Grounds &amp; Premises Income</b>                        | <b>6,290</b>                   | <b>0</b>                 | <b>0</b>                                    | <b>6,617</b>     | <b>5,067</b>                      | <b>1,550</b>                                       |       | <b>6,783</b>     | <b>6,951</b>     | <b>7,126</b>     | <b>7,305</b>     |
| <b>Total &amp; Waterfront Income</b>                              |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 4520 SE Waterfront Income - Trusted Boat Scheme                   | 0                              | 0                        | 0   | 4,000            | 1,281                             | 2,719  |       | 4,100            | 4,203            | 4,308            | 4,415            |
| 4521 SE Waterfront Income - Annual Mooring Fees                   | 7,939                          | 0                        | 0   | 9,000            | 3,928                             | 5,072  |       | 9,225            | 9,456            | 9,692            | 9,934            |
| 4522 SE Waterfront Income - Daily Mooring Fees                    | 1,339                          | 0                        | 0   | 2,000            | 21                                | 1,979  |       | 2,050            | 2,101            | 2,154            | 2,208            |
| <b>Total Town &amp; Waterfront Income</b>                         | <b>9,277</b>                   | <b>0</b>                 | <b>0</b>                                    | <b>15,000</b>    | <b>5,230</b>                      | <b>9,770</b>                                       |       | <b>15,375</b>    | <b>15,760</b>    | <b>16,154</b>    | <b>16,557</b>    |
| <b>Total Service Delivery Income</b>                              | <b>15,567</b>                  | <b>0</b>                 | <b>0</b>                                    | <b>21,617</b>    | <b>10,297</b>                     | <b>11,320</b>                                      |       | <b>22,158</b>    | <b>22,711</b>    | <b>23,280</b>    | <b>23,862</b>    |
| <b>Total Service Delivery Operating Income</b>                    | <b>15,567</b>                  | <b>0</b>                 | <b>0</b>                                    | <b>21,617</b>    | <b>10,297</b>                     | <b>11,320</b>                                      |       | <b>22,158</b>    | <b>22,711</b>    | <b>23,280</b>    | <b>23,862</b>    |
| <b>Service Delivery Operating Expenditure</b>                     |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| <b>Service Delivery Expenditure</b>                               |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| <b>Grounds &amp; Premises Expenditure</b>                         |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 6209 PF Oyster Beds   | 0                              | 0                        | 0   | 1                | 0                                 | 1  |       | 1                | 1                | 1                | 1                |
| 6500 SE Tree Survey and Tree Maintenance                          | 0                              | 0                        | 0   | 10,000           | 500                               | 9,500  |       | 10,250           | 10,506           | 10,769           | 11,038           |
| 6503 SE Allotments  | 721                            | 0                        | 0   | 1,200            | 260                               | 940  |       | 1,230            | 1,261            | 1,292            | 1,325            |
| 6506 SE Grounds Maintenance & Watering (6506)                     | 7,529                          | 0                        | 0   | 12,000           | 60                                | 11,940   |       | 12,300           | 12,608           | 12,923           | 13,246           |
| 6508 SE Public Toilets (Operational Costs)                        | 4,909                          | 0                        | 0   | 4,024            | 425                               | 3,599  |       | 4,125            | 4,228            | 4,333            | 4,442            |
| 6517 SE Cross (Maintenance)                                       | 198                            | 0                        | 0   | 3,000            | 96                                | 2,904  |       | 3,075            | 3,152            | 3,231            | 3,311            |
| 6525 GR Public Toilets (Repairs & Maintenance Costs)              | 3,019                          | 0                        | 0   | 2,500            | 536                               | 1,964  |       | 2,563            | 2,627            | 2,692            | 2,760            |
| 6526 SE Tools, Equipment & Materials (Store & All Areas)          | 4,499                          | 0                        | 0   | 3,000            | 244                               | 2,756  |       | 3,075            | 3,152            | 3,231            | 3,311            |
| 6529 G&P Refuse Disposal  | 5,076                          | 0                        | 0   | 5,500            | 765                               | 4,735  |       | 5,638            | 5,778            | 5,923            | 6,071            |
| 6907 SE Seagulls Bags   | 1,089                          | 0                        | 0   | 1,818            | (9)                               | 1,827  |       | 1,864            | 1,910            | 1,958            | 2,007            |
| <b>Longstone Expenditure</b>                                      |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 7100 LO Rates - Longstone   | 2,104                          | 0                        | 0   | 2,157            | (2,104)                           | 4,261  |       | 2,211            | 2,266            | 2,322            | 2,380            |
| 7101 LO Water Rates - Longstone                                   | 547                            | 0                        | 0   | 411              | (39)                              | 450  |       | 421              | 432              | 443              | 454              |
| 7103 LO Electricity - Longstone                                   | 990                            | 0                        | 0   | 2,461            | (219)                             | 2,680  |       | 2,522            | 2,585            | 2,650            | 2,716            |
| 7104 LO Fire & Security Alarm - Longstone                         | 409                            | 0                        | 0   | 917              | 252                               | 665  |       | 940              | 964              | 988              | 1,013            |
| 7107 LO Rent - Longstone  | 4,500                          | 0                        | 0   | 4,500            | 770                               | 3,730  |       | 4,500            | 4,500            | 4,500            | 4,500            |
| 7108 LO Cleaning Materials & Equipment - Longstone                | 273                            | 0                        | 0   | 615              | 17                                | 598  |       | 630              | 646              | 662              | 679              |
| 7110 LO General Repairs & Maintenance - Longstone                 | 693                            | 0                        | 0   | 500              | 78                                | 422  |       | 513              | 525              | 538              | 552              |
| 7114 LO Equipment - Longstone                                     | 690                            | 0                        | 0   | 1,025            | 0                                 | 1,025  |       | 1,051            | 1,077            | 1,104            | 1,131            |
| 7121 LO IT & Office Costs - Longstone                             | 1,053                          | 0                        | 0   | 1,031            | 9                                 | 1,022  |       | 1,057            | 1,083            | 1,110            | 1,138            |
| 6419 GH Longstone Depot   | 0                              | 0                        | 0   | 0                | (2,000)                           | 2,000  |       | 0                | 0                | 0                | 0                |
| <b>Total Longstone Expenditure</b>                                | <b>11,259</b>                  | <b>0</b>                 | <b>0</b>                                    | <b>13,617</b>    | <b>(3,237)</b>                    | <b>16,854</b>                                      |       | <b>13,845</b>    | <b>14,078</b>    | <b>14,317</b>    | <b>14,563</b>    |
| <b>Total Grounds &amp; Premises Expenditure</b>                   | <b>38,298</b>                  | <b>0</b>                 | <b>0</b>                                    | <b>56,660</b>    | <b>(360)</b>                      | <b>57,020</b>                                      |       | <b>57,966</b>    | <b>59,301</b>    | <b>60,670</b>    | <b>62,075</b>    |
| <b>Town &amp; Waterfront Expenditure</b>                          |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 6504 SE Street Furniture (Maintenance)                            | 923                            | 0                        | 0   | 1,500            | 179                               | 1,321  |       | 1,538            | 1,576            | 1,615            | 1,656            |
| 6505 SE Street Lighting   | 630                            | 0                        | 0   | 300              | 9                                 | 291  |       | 308              | 315              | 323              | 331              |
| 6511 SE Tourism & Signage   | 0                              | 0                        | 0   | 1,025            | 0                                 | 1,025  |       | 1,051            | 1,077            | 1,104            | 1,131            |
| 6512 SE Bus Shelters (Maintenance)                                | 0                              | 0                        | 0   | 513              | 0                                 | 513  |       | 525              | 538              | 552              | 566              |
| 6515 SE Festive Lights Maintenance & Electricity                  | 756                            | 0                        | 0   | 1,400            | (461)                             | 1,861  |       | 1,435            | 1,471            | 1,508            | 1,545            |
| 6519 SE Flags & Bunting   | 2,653                          | 0                        | 0   | 2,500            | 880                               | 1,620  |       | 2,563            | 2,627            | 2,692            | 2,760            |
| 6522 SE Pontoon (Maintenance Costs) (6522)                        | 2,800                          | 0                        | 0   | 6,000            | 189                               | 5,811  |       | 6,150            | 6,304            | 6,461            | 6,623            |
| 6524 SE Vehicle Maintenance and Repair Costs                      | 9,799                          | 0                        | 0   | 10,000           | 1,994                             | 8,006  |       | 10,250           | 10,506           | 10,769           | 11,038           |
| 6527 SE Salt Bins Refill  | 521                            | 0                        | 0   | 1,031            | 0                                 | 1,031  |       | 1,057            | 1,083            | 1,110            | 1,138            |
| 6528 SE Pontoon Accommodation                                     | 5,777                          | 0                        | 0   | 10,827           | 1,153                             | 9,674  |       | 11,098           | 11,375           | 11,660           | 11,951           |
| <b>Total Town &amp; Waterfront Expenditure</b>                    | <b>23,857</b>                  | <b>0</b>                 | <b>0</b>                                    | <b>35,096</b>    | <b>3,943</b>                      | <b>31,153</b>                                      |       | <b>35,975</b>    | <b>36,872</b>    | <b>37,794</b>    | <b>38,739</b>    |
| <b>Total Service Delivery Expenditure</b>                         | <b>62,155</b>                  | <b>0</b>                 | <b>0</b>                                    | <b>91,756</b>    | <b>3,583</b>                      | <b>88,173</b>                                      |       | <b>93,941</b>    | <b>96,173</b>    | <b>98,464</b>    | <b>100,814</b>   |
| <b>Service Delivery Staffing Expenditure</b>                      |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| Service Delivery Staffing Expenses                                | 6,125                          | 0                        | 0   | 4,999            | 251                               | 4,748  |       | 5,125            | 5,253            | 5,385            | 5,519            |
| 6676 ST Services Delivery Staff Training                          | 6,340                          | 0                        | 0   | 10,000           | 4,314                             | 5,686  |       | 10,250           | 10,506           | 10,769           | 11,038           |
| Service Delivery Staffing Costs                                   | 192,423                        | 0                        | 0   | 292,859          | 38,849                            | 254,010  |       | 301,644          | 310,694          | 320,014          | 329,615          |
| <b>Total Service Delivery Staffing Expenditure</b>                | <b>204,888</b>                 | <b>0</b>                 | <b>0</b>                                    | <b>307,858</b>   | <b>43,414</b>                     | <b>264,444</b>                                     |       | <b>317,019</b>   | <b>326,453</b>   | <b>336,168</b>   | <b>346,172</b>   |
| <b>Total Operating Expenditure</b>                                | <b>267,042</b>                 | <b>0</b>                 | <b>0</b>                                    | <b>399,614</b>   | <b>46,997</b>                     | <b>352,617</b>                                     |       | <b>410,960</b>   | <b>422,626</b>   | <b>434,632</b>   | <b>446,986</b>   |
| <b>Total Service Delivery Operating Expenditure</b>               | <b>267,042</b>                 | <b>0</b>                 | <b>0</b>                                    | <b>399,614</b>   | <b>46,997</b>                     | <b>352,617</b>                                     |       | <b>410,960</b>   | <b>422,626</b>   | <b>434,632</b>   | <b>446,986</b>   |
| <b>Total Service Delivery Operating Surplus/ (Deficit)</b>        | <b>(251,475)</b>               | <b>0</b>                 | <b>0</b>                                    | <b>(377,997)</b> | <b>(36,700)</b>                   | <b>(341,297)</b>                                   |       | <b>(388,802)</b> | <b>(399,915)</b> | <b>(411,352)</b> | <b>(423,124)</b> |
| <b>Service Delivery EMF Expenditure</b>                           |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| <b>Grounds &amp; Premises EMF Expenditure</b>                     |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 6471 GH EMF Heritage Centre                                       | 96                             | 4,960                    | 0   | 5,000            | 0                                 | 9,960  |       | 0                | 0                | 0                | 0                |
| 6571 SE EMF Saltash Recreation Areas                              | 1,249                          | 29,560                   | 0   | 10,000           | 0                                 | 39,560   |       | 0                | 0                | 0                | 0                |
| 6580 SE EMF Public Toilets (Capital Works)                        | 0                              | 0                        | 0   | 10,000           | 0                                 | 10,000   |       | 0                | 0                | 0                | 0                |
| 6588 EMF Victoria Gardens   | 0                              | 10,000                   | 0   | 0                | 0                                 | 10,000   |       | 0                | 0                | 0                | 0                |
| 6589 EMF Community Tree Planting Initiatives                      | 0                              | 0                        | 0   | 2,000            | 0                                 | 2,000  |       | 2,000            | 2,000            | 2,000            | 2,000            |
| <b>Longstone EMF Expenditure</b>                                  |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 7170 LO EMF Longstone Depot Capital Works                         | 0                              | 500                      | 0   | 0                | 0                                 | 500  |       | 0                | 0                | 0                | 0                |
| <b>Total Longstone EMF Expenditure</b>                            | <b>0</b>                       | <b>500</b>               | <b>0</b>                                    | <b>0</b>         | <b>0</b>                          | <b>500</b>   |       | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Total Grounds &amp; Premises EMF Expenditure</b>               | <b>1,345</b>                   | <b>45,020</b>            | <b>0</b>                                    | <b>27,000</b>    | <b>0</b>                          | <b>72,020</b>                                      |       | <b>2,000</b>     | <b>2,000</b>     | <b>2,000</b>     | <b>2,000</b>     |
| <b>Town &amp; Waterfront EMF Expenditure</b>                      |                                |                          |   |                  |                                   |  |       |                  |                  |                  |                  |
| 6570 SE EMF Notice Boards (Repair & Replace)                      | 0                              | 1,839                    | 0   | 0                | 0                                 | 1,839  |       | 0                | 0                | 0                | 0                |
| 6572 SE EMF Festive Lights (6572)                                 | 9,263                          | 1,319                    | 0   | 10,000           | 0                                 | 11,319   |       | 10,000           | 10,000           | 10,000           | 10,000           |
| 6573 SE EMF Public Art & Maintenance                              | 0                              | 1,443                    | 0   | 0                | 0                                 | 1,443  |       | 0                | 0                | 0                | 0                |
| 6574 SE EMF Salt Bins   | 264                            | 2,464                    | 0   | 0                | 0                                 | 2,464  |       | 0                | 0                | 0                | 0                |
| 6575 SE EMF Street Furniture (New & Replace)                      | 301                            | 2,448                    | 0   | 0                | 0                                 | 2,448  |       | 0                | 0                | 0                | 0                |
| 6578 SE EMF Equipment and Vehicles (Capital Works)                | 15,038                         | 4,749                    | 0   | 20,000           | 0                                 | 24,749   |       | 5,000            | 5,000            | 5,000            | 5,000            |
| 6582 SE EMF Town War Memorial (6582)                              | 0                              | 1,978                    | 0   | 0                | 0                                 | 1,978  |       | 0                | 0                | 0                | 0                |
| 6584 SE EMF Pontoon Maintenance Costs                             | 4,566                          | 6,131                    | 0   | 0                | 0                                 | 6,131  |       | 0                | 0                | 0                | 0                |
| 7000 EMF Staff Contingency (Service Delivery)                     | 30,705                         | 18,534                   | 0   | 0                | 0                                 | 18,534   |       | 0                | 0                | 0                | 0                |
| <b>Total Town &amp; Waterfront EMF Expenditure</b>                | <b>60,137</b>                  | <b>40,905</b>            | <b>0</b>                                    | <b>30,000</b>    | <b>0</b>                          | <b>70,905</b>                                      |       | <b>15,000</b>    | <b>15,000</b>    | <b>15,000</b>    | <b>15,000</b>    |
| <b>Total Service Delivery EMF Expenditure</b>                     | <b>61,481</b>                  | <b>85,925</b>            | <b>0</b>                                    | <b>57,000</b>    | <b>0</b>                          | <b>142,925</b>                                     |       | <b>17,000</b>    | <b>17,000</b>    | <b>17,000</b>    | <b>17,000</b>    |
| <b>Total Service Delivery Expenditure (Operational &amp; EMF)</b> | <b>328,524</b>                 | <b>85,925</b>            | <b>0</b>                                    | <b>456,614</b>   | <b>46,997</b>                     | <b>495,542</b>                                     |       | <b>427,960</b>   | <b>439,626</b>   | <b>451,632</b>   | <b>463,986</b>   |
| <b>Total Service Delivery Budget Surplus/ (Deficit)</b>           | <b>(312,956)</b>               | <b>(85,925)</b>          | <b>0</b>                                    | <b>(434,997)</b> | <b>(36,700)</b>                   | <b>(484,222)</b>                                   |       | <b>(405,802)</b> | <b>(416,915)</b> | <b>(428,352)</b> | <b>(440,124)</b> |